

**PHOENIX BUSINESS AND WORKFORCE DEVELOPMENT BOARD & COMMITTEES
CALENDAR YEAR 2020 (Jan. – Dec.)**

	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Full Board	9 8:30am		12 8:30am		14 8:30am		9 8:30am		10 8:30am		12 8:30am	
COMMITTEES												
Executive Leadership		13 8:30am		9 8:30am		11 8:30am		13 8:30am		8 8:30am		10 8:30am
Continuous Improvement	9 11:00am	13 11:00am	12 11:00am	9 11:00am	14 11:00am	11 11:00am						
Performance Excellence								6 9:00 am	3 9:00 am	1 9:00 am	5 9:00 am	3 9:00 am
Business and Workforce Engagement	16 9:00am	20 9:00am	19 9:00am	16 9:00am	21 9:00am	18 9:00am	16 9:00am	20 9:00am	17 9:00am	15 9:00am	19 9:00am	17 9:00am
Communication and Outreach							23 9:00 am	27 9:00 am	24 9:00 am	22 9:00 am	26 9:00 am	24 9:00 am
Service Delivery	16 9:00am	13 10:45am	12 10:45am	9 10:45am	14 10:45am	11 10:45am						
Advancing Youth Workforce	28 8:30am	25 8:30am	24 8:30am	28 8:30am	26 8:30am	23 8:30am						

*All meetings are subject to Open Meeting Law and must be posted at least 24 hours prior to the start of the meeting. All meetings are subject to cancellation. Check www.phoenix.gov/cityclerk/publicmeetings/notices for official meeting announcements.

- The **Full Board** meets the 2nd Thursday of every other month at 8:30 a.m. at the Phoenix Business and Workforce Development Center, 302 N. 1st Ave., 6th Floor.
- The **Executive Leadership Committee (ELC)** meets the 2nd Thursday of every other month at 8:30 a.m. at Phoenix City Hall, 20th Floor East Conference Room, 200 W. Washington, 20th Floor.
- The **Performance Excellence Committee (PEC)** meets the 1st Thursday of every month at 9:00 a.m. at the Phoenix Business and Workforce Development Center, 302 N. 1st Ave., 6th Floor.
- The **Business and Workforce Engagement Committee (BWEC)** meets the 3rd Thursday of every month at 9:00 a.m. at the Phoenix Business and Workforce Development Center, 302 N. 1st Ave., 6th Floor.
- The **Communication and Outreach Committee (COC)** meets the 4th Thursday of every month at 9:00 a.m. at the Phoenix Business and Workforce Development Center, 302 N. 1st Ave., 6th Floor.

Meeting locations may vary.